

Meeting:	Health Overview and Scrutiny Committee
Date of Meeting:	9 October 2015
Subject:	Briefing Paper: Establishment of the East Kent Health and Social Care Strategy Board
Action Required:	This paper is for information
Purpose:	To update the Health Overview and Scrutiny Committee on developments on the establishment of the East Kent Health and Social Care Strategy Board, its purpose, method of working and aims.

1. Introduction

The HOSC has received a number of briefings and update reports over the last two years from both East Kent Hospitals University NHS Foundation Trust (EKHUFT) and the four east Kent Clinical Commissioning Groups (CCGs) relating to clinical strategy and the development of new models of care.

With the ongoing development of the Trust's clinical strategy, the now accelerated development of new models of care in primary and community services, and the ongoing need to integrate social care with health, it has become increasingly clear that east Kent needs the means to develop a whole system strategy.

Not least, east Kent needs to ensure the full benefits of the out of hospital new models of care are realised, a sustainable future for both hospital and primary care services is developed, and integration of social care is achieved that ensures future service needs are met making the very best use of scarce resources.

To this end a Board has been established comprising the Clinical Chairs and Accountable Officers of the CCGs, the Chief Executives and Medical Directors of the health Trusts, the Corporate Director of Social Care, Health and Wellbeing for KCC, the Chair of the Whitstable and Canterbury Vanguard and NHS England. The Board had its first meeting in September and will continue to meet monthly.

There is wide recognition among Board members of the need for collaboration to oversee the development of strategic change and reconfiguration plans and the need to share resources to do so. There is also a good understanding that we need to build on work already started, not begin again. Early work of the Board will be to:

- Develop clinical criteria for change through key stakeholders.
- Determine the jointly developed and owned assumptions that underpin wider strategy.
- Bring together and develop existing work on capacity and demand modelling at an east Kent level.
- Develop communications and engagement capacity and a clear plan to support this work.

The focus of the Board will be to develop new models of care, develop new provider models and to determine the future shape of commissioning arrangements. At this stage this programme of work will be developed with the expectation of formally consulting with the public on future plans in early spring of 2016.

This paper provides a briefing to the HOSC on how the east Kent Board will operate.

2. Role of the Board

The respective individual organisations will retain decision making authority while recognising that delegated authority to develop the plans will be given to the Programme Board. The role of the East Kent Strategy Programme Board is to ensure that the Programme is delivered within the scope and to timescales agreed at the September 2015 Programme Board meeting by:

- Ensuring the delivery of a safe, quality, affordable and sustainable clinical strategy for the population of east Kent.
- Overseeing the work of and providing strategic guidance to the programme team and other associated work streams.
- Approving project plans and managing any deviations.
- Ensuring resources are managed appropriately across the Programme;
- Reporting, by exception, any risks, issues and exceptions related to the Programme.
- Brokering the competing priorities, providing advice and support on the strategic management and direction of the Programme.
- Approving, supporting and disseminating the communication and engagement programme related to this Programme.

3. Responsibilities

The East Kent Strategy Programme Board will have oversight of the Programme, ensure its delivery and make recommendations regarding future health and social care service configuration.

The Board's responsibilities are to:

- Promote and endorse the vision and objectives of the Programme.
- Oversee the work of, and provide strategic guidance to, the Programme Team and other associated work streams.
- Ensure that the Programme is delivered within scope and to timescales.
- Establish and ensure compliance with the communications strategy.
- Ensure that patient interests, rather than organisation-specific vested interests, remain at the heart of the process and to ensure they are actively engaged in discussions on service re-design.
- Broker competing implementation priorities across the Programme, ensuring adherence to agreed criteria for prioritisation.
- Ensure regular review of risks and issues that could impact on the Programme.
- Consider any external strategic impact on the delivery of the Programme.

- Manage/coordinate any change requirements necessary to maintain alignment with the Programme.
- Advise the respective organisations as necessary and appropriate.
- Ensure the Programme runs within budget.

4. Recommendation

The HOSC is asked to note the establishment of the East Kent Health and Social Care Strategy Board, its purpose, method of working and aims.

The HOSC is asked to advise how it wishes to work with this Board as it develops its work.

Author: Simon Perks, Accountable Officer NHS Ashford and NHS Canterbury and Coastal CCGs